MEETING NOTICE

City of Plymouth
City Commission Study Session for City Financial Review

Monday, February 6, 2023 - 5:30 p.m. to 6:30 p.m.

Plymouth City Hall
201 S. Main St., Plymouth MI 48170

City of Plymouth
201 S. Main St.
Plymouth, Michigan 48170

www.plymouthmi.gov
Phone 734-453-1234
Fax 734-455-1892

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1. **CALL TO ORDER**
   a) Roll Call
2. **CITY COMMISSION STUDY SESSION**
   a) City Financial Review – Warren Creamer
3. **ADJOURNMENT**

Persons with disabilities needing assistance with this should contact the City Clerk's office at 734-453-1234 Monday through Friday from 8:00 a.m.-4:30 p.m., at least 24 hours prior to the meeting. An attempt will be made to make reasonable accommodations.

City of Plymouth Strategic Plan 2022-2026

GOAL AREA ONE - SUSTAINABLE INFRASTRUCTURE
OBJECTIVES
1. Identify and establish sustainable financial model(s) for major capital projects, Old Village business district, 35th District Court, recreation department, and public safety
2. Incorporate eco-friendly, sustainable practices into city assets, services, and policies; including more environmentally friendly surfaces, reduced impervious surfaces, expanded recycling and composting services, prioritizing native and pollinator-friendly plants, encouraging rain gardens, and growing a mature tree canopy
3. Partner with or become members of additional environmentally aware organizations
4. Increase technology infrastructure into city assets, services, and policies
5. Continue sustainable infrastructure improvement for utilities, facilities, and fleet
6. Address changing vehicular habits, including paid parking system /parking deck replacement plan, electric vehicle (EV) charging stations, and one-way street options

GOAL AREA TWO – STAFF DEVELOPMENT, TRAINING, AND SUCCESSION
OBJECTIVES
1. Create a 5-year staffing projection
2. Review current recruitment strategies and identify additional resources
3. Identify/establish flex scheduling positions and procedures
4. Develop a plan for an internship program
5. Review potential department collaborations
6. Hire an additional recreation professional
7. Review current diversity, equity, and inclusion training opportunities
8. Seek out training opportunities for serving diverse communities

GOAL AREA THREE - COMMUNITY CONNECTIVITY
OBJECTIVES
1. Engage in partnerships with public, private and non-profit entities
2. Increase residential/business education programs for active citizen engagement
3. Robust diversity, equity, and inclusion programs
4. Actively participate with multi-governmental lobbies (Michigan Municipal League, Conference of Western Wayne, etc.)

GOAL AREA FOUR - ATTRACTIVE, LIVABLE COMMUNITY
OBJECTIVES
1. Create vibrant commercial districts by seeking appropriate mixed-use development, marketing transitional properties, and implementing Redevelopment Ready Communities (RRC) practices
2. Improve existing and pursue additional recreational and public green space opportunities and facilities for all ages
3. Develop multi-modal transportation plan which prioritizes pedestrian and biker safety
4. Improve link between Hines Park, Old Village, Downtown Plymouth, Plymouth Township, and other regional destinations
5. Maintain safe, well-lit neighborhoods with diverse housing stock that maximizes resident livability and satisfaction
6. Modernize and update zoning ordinance to reflect community vision
7. Implement Kellogg Park master plan

ADMINISTRATIVE UPDATE

To: Mayor & City Commission

CC: *S:\Manager\Sincock Files\Memorandum - Ten Year Capital Listing 02-06-23.doc*

From: Paul J. Sincock -City Manager

Date: 2/3/2023

Re: Ten Year Capital Listing

This is an expansive listing of our proposed 10-year program, and it includes building repairs, upgrades, as well as equipment replacements. Clearly, over the years we have delayed, moved or even eliminated capital projects. However, we have also embarked upon significant capital projects such as the conversion to LED lighting where/when possible. Another example would be the conversion to the geo-thermal building at the Plymouth Cultural Center. That project is 10+ years old now and we will begin to see maintenance expenses start to increase. The example of increased maintenance costs would include the relatively recent replacement of the computer "brains" of the system.

Our vehicle fleet has extensive needs as we have not been able to order replacement DMS vehicles since Covid and we are still on a fleet wait list for ordering.

While this list has not been prioritized for the upcoming budget to be delivered in April, it is a good idea to be aware of some of the issues that will be coming forward to the City Commission and what are options to pay for some of these purchases.

This will help lead us into the discussions on Monday night with City Financial Consultant Warren Creamer who is with Municipal Financial Consulting, Inc. Warren and his team have significantly helped the city through some financially challenging times, and he has assisted up with our preparations for the call with the bond rating agencies.

Warren and his team are planning to do a "Bonds 101" presentation, to give background on types of financing available to the city. Then they will discuss the city's current financial picture in detail and our current bond rating and the why behind the rating.

This meeting will start at 5:30 p.m. and is scheduled to run until 6:30. If you have any questions in advance of the meeting please feel free to contact me.

Ten Year Capital Outlay Plan Item Description		2023 / 24 Purchase Price	2024 / 25 Purchase Price	2025 / 26 Purchase Price	2026 / 27 Purchase Price	2027 / 28 Purchase Price	2028 / 29 Purchase Price	2029 / 30 Purchase Price	2030 / 31 Purchase Price	2031 / 32 Purchase Price	2032 / 33 Purchase Price	TOTAL
FINANCE (FUND 101-212)												
Office Furniture	$ 5,000.00		$ 2,500.00					$ 2,500.00				
TOTAL FINANCE		$ -	$ 2,500.00	$ -	$ -	$ -	$ -	$ 2,500.00	$ -	$ -	$ -	$ 5,000.00
CLERK (FUND 101-215)												
Office Furniture (Fire Proof Cabinets)	$ 3,000.00			$ 3,000.00								
Lateral File (2)	$ 600.00	$ 600.00										
Laptops for Election (backup)	$ 5,000.00		$ 5,000.00									
TOTAL CLERK		$ 600.00	$ 5,000.00	$ 3,000.00	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 8,600.00
INFORMATION TECHNOLOGY (FUND 101-258)												
ADA Door Upgrade - Church Street Entrance	$ 20,000.00		$ 20,000.00									
Printers	$ 10,000.00	$ 2,000.00		$ 2,000.00		$ 2,000.00		$ 2,000.00		$ 2,000.00		
City Hall Generator	$ 125,000.00							$ 125,000.00				
Televisions	$ 4,000.00		$ 800.00		$ 800.00		$ 800.00		$ 800.00		$ 800.00	
Electronic White Board - Conference Room	$ 2,500.00		$ 2,500.00									
Card Access System	$ -											
Workstations	$ 37,800.00	$ 6,500.00		$ 7,000.00		$ 7,500.00		$ 8,000.00		$ 8,500.00		
Laptops	$ 25,000.00		$ 4,000.00		$ 4,500.00		$ 5,000.00		$ 5,500.00		$ 6,000.00	
Video System (DVR)	$ 44,000.00	$ 10,000.00	$ 10,000.00					$ 12,000.00	$ 12,000.00			
Phones/Phone System	$ 17,500.00		$ 2,500.00		$ 3,000.00		$ 3,500.00		$ 4,000.00		$ 4,500.00	
Tablets - City Commission Chambers	$ 15,000.00			$ 15,000.00								
WiFi A/Ps for City Facilities	$ 30,000.00					$ 15,000.00					$ 15,000.00	
Network Equipment	$ 50,000.00		$ 5,000.00		$ 15,000.00		$ 5,000.00		$ 15,000.00		$ 7,000.00	
Pizza Oven	$ 2,500.00		$ 2,500.00									
Exercise Equipment	$ 10,000.00			$ 5,000.00				$ 5,000.00				
TOTAL INFORMATION TECHNOLOGY		$ 16,500.00	$ 47,300.00	$ 29,000.00	$ 23,300.00	$ 24,500.00	$ 14,300.00	$ 152,000.00	$ 40,300.00	$ 10,500.00	$ 33,300.00	$ 393,000.00
CEMETERY (FUND 101-278)												
Riverside - Replace roadway pavement	$ 850,000.00	$ 850,000.00										
Riverside - Replace perimeter fence	$ 120,000.00						$ 120,000.00					
Riverside - Replace perimeter retaining walls	$ 600,000.00					$ 600,000.00						
Riverside - Replace signage + add MI historic marker	$ 20,000.00							$ 20,000.00				
Riverside - Renovate landscaping	$ 30,000.00			$ 30,000.00								
Riverside - Replace flagpole	$ 20,000.00						$ 20,000.00					
Riverside - Replace maint. garage roof, doors, siding (Alt: Replace garage w.	$ 40,000.00								$ 40,000.00			
Riverside - Replace mausoleum roofs	$ 120,000.00		$ 120,000.00									
Riverside - Replace mausoleum HVAC	$ 15,000.00	$ 15,000.00										
Riverside - Replace mausoleum carpet	$ 15,000.00				$ 15,000.00							
Riverside - Replace mausoleum granite ($10,000.00/wall)	$ 200,000.00	$ 200,000.00										
Riverside - Repair mausoleum masonry (tuckpoint + replace stone)	$ 100,000.00	$ 100,000.00										
Riverside - Replace crypt/niche stone front mounting system	$ 250,000.00	$ 250,000.00										
Riverside - Add architectural features to match historic mausoleum	$ 25,000.00									$ 25,000.00		
Riverside - Replace conc &/or brick walkways	$ 25,000.00						$ 25,000.00					
Riverside - Niche Addition (for sale to public)	$ 100,000.00	$ 100,000.00							$ 25,000.00			
York St - Replace perimeter fence	$ 25,000.00											
TOTAL CEMETERY		$ 1,615,000.00	$ 120,000.00	$ 30,000.00	$ 15,000.00	$ 600,000.00	$ 165,000.00	$ 20,000.00	$ 65,000.00	$ 25,000.00	$ -	$ 2,555,000.00
POLICE DEPARTMENT (FUND 101-301)												
Radios (MOBILE)	$ 24,500.00	$ 3,500.00	$ 7,000.00	$ 7,000.00	$ 7,000.00							
Radios (PORTABLE)	$ 58,250.00	$ 14,250.00	$ 14,250.00	$ 14,250.00						$ 15,500.00		
In-car Video Replacement (Equipment Fund)	$ 310,000.00				$ 150,000.00					$ 160,000.00		
Radar Units	$ 17,000.00		$ 5,000.00	$ 2,000.00					$ 5,000.00	$ 5,000.00		
MDC Replacement (Equipment Fund)	$ 42,000.00			$ 7,000.00	$ 7,000.00	$ 7,000.00			$ 7,000.00	$ 7,000.00	$ 7,000.00	
Handgun Replacement	$ 5,700.00	$ 5,700.00										
Shotgun Replacements	$ 7,200.00					$ 7,200.00						
AR-15 Rifle Replacement	$ -											
Firearms Range Equipment	$ 7,500.00	$ 7,500.00										
Taser Replacement	$ 29,450.00	$ 4,200.00	$ 4,200.00	$ 2,800.00			$ 7,800.00	$ 6,300.00	$ 4,150.00			
Pepperball Launcher (Less Lethal)	$ 2,000.00	$ 2,000.00										
Kevlar Vests	$ 36,100.00	$ 1,900.00	$ 4,750.00	$ 1,900.00	$ 6,650.00	$ 2,850.00	$ 1,900.00	$ 4,750.00	$ 1,900.00	$ 6,650.00	$ 2,850.00	
Kevlar Helmets	$ 5,600.00				$ 2,800.00	$ 2,800.00						
Ballistic Shield	$ 3,000.00					$ 2,000.00					$ 1,000.00	
Preliminary Breath Testers	$ 2,200.00		$ 550.00			$ 550.00		$ 550.00			$ 550.00	
Police Cars (Equipment Fund)	$ 368,000.00	$ 50,000.00	$ 50,000.00		$ 50,000.00	$ 50,000.00		$ 55,000.00	$ 55,000.00		$ 55,000.00	
Ballistic Plate Carriers	$ 6,500.00							$ 6,500.00				
Chairs Report & Training Room	$ 3,500.00		$ 3,500.00									
Office Furniture (DB/Sgt)	$ 18,000.00		$ 13,000.00		$ 5,000.00							
Refurbish Office (Chief)	$ 5,500.00	$ 5,500.00										
Carpeting	$ 10,000.00					$ 5,000.00	$ 5,000.00					
Automated External Defibrillator (AED)	$ 15,000.00	$ 5,000.00	$ 5,000.00	$ 5,000.00								

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Property Room Enhancements(Accreditation)	$ 9,000.00	$ 4,500.00	$ 4,500.00									
Paint PD	$ 10,000.00		$ 5,000.00	$ 5,000.00								
Fitness Equipment (Wellness Program)	$ 15,000.00	$ 15,000.00										
TOTAL POLICE		$ 119,050.00	$ 116,750.00	$ 44,950.00	$ 228,450.00	$ 77,400.00	$ 14,700.00	$ 73,100.00	$ 73,050.00	$ 194,150.00	$ 66,400.00	$ 1,008,000.00

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CITY HALL MAINTENANCE (FUND 101-436)												
Exterior Paint + Trim Repair	$ 30,000.00		$ 30,000.00									
Interior Paint	$ 60,000.00		$ 60,000.00									
Floor covering replacement (Tile, Carpet, Vinyl, etc.)	$ 75,000.00					$ 75,000.00						
~H~Add Geo Thermal Upgrade City Hall/Library/Museum	$ -											
Mech System/Security System/Fire Alarm Upgrades	$ 60,000.00				$ 60,000.00							
Flat Roof (PD/FD) Replacement	$ 80,000.00									$ 80,000.00		
Sloped Roof (Shingled) Roof Replacement	$ 120,000.00	$ 120,000.00										
Backup Generator Replacement	$ 270,000.00						$ 270,000.00					
HVAC Replacement - Boiler/Chiller/Air Handlers	$ 400,000.00					$ 400,000.00						
Elevator Repairs/replacement	$ 100,000.00		$ 100,000.00									
Replace Doors (Entry, ADA, Overhead garage)	$ 80,000.00			$ 80,000.00								
Replace Windows	$ 90,000.00								$ 90,000.00			
Renovate Bathrooms - PD (2)	$ 50,000.00		$ 50,000.00									
Renovate Bathrooms - First Floor (2)	$ 60,000.00										$ 60,000.00	
Renovate Bathrooms - Second Floor (3)	$ 75,000.00			$ 75,000.00								
Renovate Bathrooms - Basement (2)	$ 50,000.00					$ 50,000.00						
Interior Lighting Renovation + Electrical Repairs (LED updates)	$ 50,000.00					$ 50,000.00						
Drop Ceiling Replacement	$ 100,000.00		$ 100,000.00									
Replace Flag Pole	$ 20,000.00						$ 20,000.00					
Renovate landscaping + replace trees	$ 25,000.00				$ 25,000.00							
Replace entry & walkway lighting	$ 40,000.00			$ 40,000.00								
Replace sprinkler system	$ 20,000.00							$ 20,000.00				
TOTAL CITY HALL MAINTENANCE		$ 120,000.00	$ 330,000.00	$ 195,000.00	$ 75,000.00	$ 575,000.00	$ 290,000.00	$ 20,000.00	$ 90,000.00	$ 80,000.00	$ 60,000.00	$ 1,835,000.00
PARKS & PUBLIC PROPERTY (FUND 101-437)												
Rotary - Replace Play Structure	$ 100,000.00						$ 100,000.00					
Rotary - Repair Pavilion	$ 5,000.00		$ 5,000.00									
Rotary - Replace Signage	$ 5,000.00	$ 5,000.00										
Rotary - Install Area & Security Lighting + Add Electric Service	$ 15,000.00	$ 15,000.00										
Rotary - Replace Drinking Fountain	$ 7,500.00						$ 7,500.00					
Rotary - Replace Site Furnishings	$ 10,000.00						$ 10,000.00					
K of C - Replace Play Structure	$ -											
K of C - Repair Pavilion	$ 5,000.00			$ 5,000.00								
K of C - Replace Signage	$ 5,000.00		$ 5,000.00									
K of C - Install Area & Replace Security Lighting	$ 5,000.00					$ 5,000.00						
K of C - Install Drinking Fountain	$ 7,500.00				$ 7,500.00							
K of C - Replace Site Furnishings	$ 7,500.00		$ 7,500.00									
Garden Club - Replace Play Structure	$ 100,000.00				$ 100,000.00							
Garden Club - Repair Pavilion	$ 5,000.00					$ 5,000.00						
Garden Club - Replace Signage	$ 5,000.00									$ 5,000.00		
Garden Club - Install Area & Security Lighting + Add Electric Service	$ 15,000.00			$ 15,000.00								
Garden Club - Replace Drinking Fountain	$ 7,500.00	$ 7,500.00										
Garden Club - Replace Site Furnishings	$ 10,000.00	$ 10,000.00										
Garden Club - Renovate/Replace Softball field + Soccer field	$ 15,000.00	$ 15,000.00										
Lion's Club - Replace Play Structure	$ 120,000.00	$ 120,000.00										
Lion's Club - Repair Pavilion	$ 5,000.00					$ 5,000.00						
Lion's Club - Replace Signage	$ 5,000.00									$ 5,000.00		
Lion's Club - Install Area & Replace Security Lighting	$ 15,000.00	$ 15,000.00										
Lion's Club - Install Drinking Fountain	$ 7,500.00	$ 7,500.00										
Lion's Club - Replace Site Furnishings	$ 12,000.00	$ 12,000.00										
Fairground - Replace Play Structure	$ 140,000.00		$ 140,000.00									
Fairground - Install Pavilion	$ 110,000.00			$ 110,000.00								
Fairground - Replace Signage	$ 5,000.00	$ 5,000.00										
Fairground - Install Area & Security Lighting + Add Electric Service	$ 15,000.00	$ 15,000.00										
Fairground - Replace Drinking Fountain	$ 7,500.00					$ 7,500.00						
Fairground - Replace Site Furnishings	$ 10,000.00				$ 10,000.00							
Fairground - Renovate/Replace Softball field + Soccer field	$ 20,000.00		$ 20,000.00									
Smith - Replace Play Structure	$ 90,000.00					$ 90,000.00						
Smith - Repair Pavilion	$ 5,000.00			$ 5,000.00								
Smith - Replace Signage	$ 5,000.00			$ 5,000.00								
Smith - Install Area & Security Lighting + Add Electric Service	$ 15,000.00			$ 15,000.00								
Smith - Replace Drinking Fountain	$ 7,500.00		$ 7,500.00									
Smith - Replace Site Furnishings	$ 10,000.00		$ 10,000.00									
Kiwanis - Replace Play Structure	$ -											
Kiwanis - Repair Pavilion	$ 5,000.00						$ 5,000.00					
Kiwanis - Replace Signage	$ 5,000.00					$ 5,000.00						
Kiwanis - Install Area & Security Lighting + Add Electric Service	$ 15,000.00	$ 15,000.00										
Kiwanis - Replace Drinking Fountain	$ 7,500.00								$ 7,500.00			
Kiwanis - Replace Site Furnishings	$ 10,000.00								$ 10,000.00			
Wilcox - Replace Play Structure	$ 100,000.00				$ 100,000.00							
Wilcox - Repair Pavilion	$ 5,000.00					$ 5,000.00						
Wilcox - Replace Signage	$ 5,000.00						$ 5,000.00					
Wilcox - Install Area & Security Lighting + Add Electric Service	$ 15,000.00				$ 15,000.00							
Wilcox - Replace Drinking Fountain	$ -											
Wilcox - Replace Site Furnishings	$ 10,000.00					$ 10,000.00						

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Playground Safety Surfacing Repair/Refill	$ 175,000.00	$ 25,000.00		$ 25,000.00	$ 25,000.00		$ 25,000.00	$ 25,000.00		$ 25,000.00	$ 25,000.00	

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Hough - Install Signage	$ 5,000.00							$ 5,000.00				
Hough - Install Area & Security Lighting + Add Electric Service	$ 15,000.00							$ 15,000.00				
Hough - Renovate Landscaping (Plant more trees)	$ 7,500.00	$ 7,500.00										
Tonquish Cr Nature Walk - Area & Security Lighting Replacement	$ 40,000.00	$ 40,000.00										
Tonquish Cr Nature Walk - Repair Path/Walkway	$ 35,000.00	$ 35,000.00										
Tonquish Cr Nature Walk - Replace Pedestrian Bridge	$ 50,000.00	$ 50,000.00										
Tonquish Cr Nature Walk - Replace Site Furnishings	$ 10,000.00	$ 10,000.00										
Pointe - Retaining Wall Replacement	$ 75,000.00		$ 75,000.00									
Pointe - Renovate Landscaping (Mound)	$ 30,000.00		$ 30,000.00									
Pointe - Replace Area & Security Lighting	$ 50,000.00		$ 50,000.00									
Pointe - Replace conc &/or brick walkways	$ 25,000.00	$ 25,000.00										
Pointe - Replace Site Furnishings	$ 10,000.00		$ 10,000.00									
Starkweather - Repair/Renovate Gazebo	$ 20,000.00	$ 20,000.00										
Starkweather - Replace Area & Security Lighting	$ 35,000.00				$ 35,000.00							
Starkweather - Renovate Landscaping/Planter/Hedges	$ 15,000.00				$ 15,000.00							
Starkweather - Replace conc &/or brick walkways	$ 30,000.00		$ 30,000.00									
Starkweather - Replace Site Furnishings	$ 10,000.00				$ 10,000.00							
Veteran's - Renovate Landscaping	$ -											
Kellogg - Repair Fountain - Lighting	$ 7,500.00	$ 7,500.00										
Kellogg - Repair Fountain - Skimmer	$ 7,500.00	$ 7,500.00										
Kellogg - Repair Fountain - Pump	$ 10,000.00				$ 10,000.00							
Kellogg - Replace Site Lighting	$ 75,000.00					$ 75,000.00						
Kellogg - Replace Site Furnishings	$ 60,000.00		$ 60,000.00									
Kellogg - Replace/renovate Electrical + Sound Systems	$ 75,000.00	$ 75,000.00										
Kellogg - Replace/Restore Turf	$ 200,000.00	$ 200,000.00										
Kellogg - Replace conc &/or brick walkways	$ 150,000.00	$ 150,000.00										
Park Lawn Sprinkler System Repairs	$ 12,000.00					$ 12,000.00						
FD Station 3 - HVAC Replacement	$ 15,000.00				$ 15,000.00							
FD Station 3 - Roof Repairs	$ 20,000.00										$ 20,000.00	
FD Station 3 - Fire Alarm	$ 7,500.00			$ 7,500.00								
FD Station 3 - Renovate Bathroom (2)	$ 30,000.00				$ 30,000.00							
FD Station 3 - Replace Doors & Windows	$ 10,000.00			$ 10,000.00								
FD Station 3 - Backup Generator	$ 60,000.00		$ 60,000.00									
Replace holiday decorations (OV and outside DDA)	$ 5,000.00			$ 5,000.00								
TOTAL PARKS & PUBLIC PROPERTY		$ 894,500.00	$ 510,000.00	$ 202,500.00	$ 372,500.00	$ 219,500.00	$ 152,500.00	$ 45,000.00	$ 17,500.00	$ 35,000.00	$ 45,000.00	$ 2,494,000.00
MUNICIPAL SERVICES YARD MAINTENANCE (FUND 101-438)												
Replace Office Furniture (Brk Rm Seats, Conf Table & File Cabs)	$ 30,000.00		$ 15,000.00					$ 15,000.00				
Replace GIS (Hard/Software, etc)	$ 50,000.00	$ 10,000.00		$ 10,000.00		$ 10,000.00		$ 10,000.00		$ 10,000.00		
Replace 2-way radio system	$ 10,000.00				$ 10,000.00							
Replace Security/Fire Alarm system	$ 10,000.00	$ 10,000.00										
Replace Flooring (Carpet, Tile, Vinyl, etc.)	$ 25,000.00		$ 25,000.00									
Renovate Office Entry + Increase Security	$ 20,000.00	$ 20,000.00										
Renovate Bathrooms (3)	$ 60,000.00					$ 60,000.00						
Renovate Breakroom/Locker room	$ 50,000.00							$ 50,000.00				
Replace Roofing (Office & Garage)	$ 120,000.00				$ 120,000.00							
Exterior Paint	$ 60,000.00		$ 60,000.00									
Replace Parking Lot pavement (See Public Parking)	$ -											
Replace Windows Front Office	$ 25,000.00	$ 25,000.00										
Replace Entry & ADA Doors (Office & Garage)	$ 10,000.00	$ 10,000.00										
Replace Overhead Garage Doors	$ 50,000.00			$ 50,000.00								
Replace Gutters, Siding & Soffits at Front Office	$ 25,000.00		$ 25,000.00									
Repair Block Wall & Tuckpoint	$ 25,000.00			$ 25,000.00								
Repair/Replace Garage & Lean-to Floor Concrete	$ 20,000.00			$ 20,000.00								
Install Backup Generator + EV Charging	$ 270,000.00	$ 270,000.00										
Renovate Landscaping	$ 12,000.00				$ 12,000.00							
Repair/Replace HVAC	$ 10,000.00					$ 10,000.00						
Replace Signage	$ 5,000.00										$ 5,000.00	
Repair Security Fence	$ 20,000.00	$ 20,000.00										
Install Covered Equipment Storage Structure (Lean-to)	$ 150,000.00						$ 150,000.00					
Replace Front Entry Gate	$ 25,000.00	$ 25,000.00										
Replace Interior Lighting	$ 15,000.00		$ 15,000.00									
Replace Exterior Lighting	$ 10,000.00			$ 10,000.00								
Renovate Wash Bay & Replace Powerwasher	$ 25,000.00		$ 25,000.00									
TOTAL MUNICIPAL SERVICES YARD MAINTENANCE		$ 390,000.00	$ 165,000.00	$ 115,000.00	$ 142,000.00	$ 80,000.00	$ 150,000.00	$ 75,000.00	$ -	$ 10,000.00	$ 5,000.00	$ 1,132,000.00
PUBLIC LIGHTING (FUND 101-439)												
Replace OV Street Light Poles	$ 150,000.00						$ 150,000.00					
Replace S Main St Street Lighting	$ 250,000.00								$ 250,000.00			
Replace N Main St Street Lighting	$ 250,000.00							$ 250,000.00				
Replace Ann Arbor Tr Street Lighting	$ 100,000.00									$ 100,000.00		
TOTAL PUBLIC LIGHTING		$ -	$ 290,000.00	$ 220,000.00	$ 274,000.00	$ 90,000.00	$ 450,000.00	$ 325,000.00	$ 250,000.00	$ 110,000.00	$ 10,000.00	$ 2,049,000.00

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SPECIAL EVENTS (FUND 101-442)												
Replace crowd control barricades (bike fence)	$ 15,000.00		$ 5,000.00			$ 5,000.00			$ 5,000.00			
TOTAL SPECIAL EVENTS		$ -	$ 5,000.00	$ -	$ -	$ 5,000.00	$ -	$ -	$ 5,000.00	$ -	$ -	$ 15,000.00
PUBLIC PARKING (FUND 101-443)												
Reconstruct Parking Lot (Pave + Underground) - Penniman (Pavement $10(	$ 175,000.00					$ 175,000.00						
Reconstruct Parking Lot (Pave + Underground) - Wing/Harvey (Pavement $	$ 475,000.00							$ 475,000.00				
Reconstruct Parking Lot (Pave + Underground) - E Central (South) (Paveme	$ 775,000.00			$ 775,000.00								
Reconstruct Parking Lot (Pave + Underground) - Library (E Central North)	$ 550,000.00			$ 550,000.00								
Reconstruct Parking Lot (Pave + Underground) - Gathering (Pavement $75,	$ -											
Reconstruct Parking Lot (Pave + Underground) - Saxtons (Pavement $800,0	$ 1,500,000.00	$ 1,500,000.00										
Reconstruct Parking Lot (Pave + Underground) - DMS Yard (Pavement $30(	$ 400,000.00	$ 400,000.00										
Reconstruct Parking Lot (Pave + Underground) - Cultural Center (Pavemer	$ 1,350,000.00								$ 1,350,000.00			
Reconstruct Parking Lot (Pave + Underground) - Spring St (Pavement $250,	$ 360,000.00		$ 360,000.00									
Replace Parking Lot Signage + Wayfinding	$ 10,000.00	$ 10,000.00										
Replace Parking Lot Lighting - E Central	$ 35,000.00		$ 35,000.00									
Install Paid Parking System Kiosks &/or Meters	$ 750,000.00	$ 750,000.00										
Install EV Charging Stations	$ 200,000.00	$ 200,000.00										
TOTAL PUBLIC PARKING		$ 2,860,000.00	$ 385,000.00	$ 1,325,000.00	$ -	$ 175,000.00	$ -	$ 475,000.00	$ 1,350,000.00	$ -	$ -	$ 6,570,000.00

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DMS SERVICES - DDA (FUND 101-444)												
Replace DDA wayfinding signage (Outside DDA district)	$ 60,000.00		$ 60,000.00									
Gathering - Replace Public Restroom Roof	$ 20,000.00						$ 20,000.00					
Gathering - Replace Public Restrrom Lighting & Ventilation	$ 10,000.00		$ 10,000.00									
Gathering - Replace Public Restroom Doors	$ 10,000.00			$ 10,000.00								
Gathering - Renovate Public Restrooms (Prison Grade Fixtures) (ALT: Repla	$ 40,000.00	$ 40,000.00										
Gathering - Replace Screen System	$ 25,000.00			$ 25,000.00								
Gathering - Replace Lighting	$ 25,000.00				$ 25,000.00							
Gathering - Replace Ceiling/Soffit	$ 50,000.00				$ 50,000.00							
Gathering - Renovate/Replace Utility Closet	$ 20,000.00		$ 20,000.00									
TOTAL DMS SERVICES - DDA		$ 40,000.00	$ 90,000.00	$ 35,000.00	$ 75,000.00	$ -	$ 20,000.00	$ -	$ -	$ -	$ -	$ 260,000.00
MAJOR/LOCAL STREETS (FUND 202/203)												
Sidewalk Program - Residents	$ 500,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	
Sidewalk Program - City (ADA Ramps)	$ 200,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	
Replace Retaining Wall - Penniman	$ 300,000.00	$ 300,000.00										
Replace Street Name Signage (MUTCD compliance)	$ 100,000.00	$ 100,000.00										
Install Mast Arm Traffic Signals Church/Main	$ 300,000.00	$ 300,000.00										
Install Mast Arm Traffic Signals Wing/Main	$ 275,000.00		$ 275,000.00									
Install Mast Arm Traffic Signals Ann Arbor Tr/Union	$ 275,000.00			$ 275,000.00								
TOTAL MAJOR/LOCAL STREETS		$ 770,000.00	$ 345,000.00	$ 345,000.00	$ 70,000.00	$ 70,000.00	$ 70,000.00	$ 70,000.00	$ 70,000.00	$ 70,000.00	$ 70,000.00	$ 1,950,000.00
RECREATION (FUND 208)												
Stand-by Generator for Cultural Center	$ 1,190,000.00	$ 1,190,000.00										
Replace Lead Acid Batteries - Electric Zamboni	$ 18,000.00	$ 18,000.00										
Resurface Parking Lot	$ 500,000.00	$ 500,000.00										
Install Pickleball Court over Shuffleboard Courts	$ 120,000.00	$ 120,000.00										
Replace / Purchase Tables & Chairs	$ 25,000.00		$ 25,000.00									
Replace Soccer Shed at TDM	$ 45,000.00		$ 45,000.00									
Replace Outfield Lighting at Massey Field	$ 60,000.00		$ 60,000.00									
Purchase New 5v5, 7v7 & 9v9 Soccer Goals	$ 45,000.00			$ 45,000.00								
Construct a Bathroom at Massey Field	$ 135,000.00			$ 135,000.00								
Replace Airless Field Painter	$ 9,000.00			$ 9,000.00								
Replace Scoreboard at Massey Field	$ 30,000.00			$ 30,000.00								
Replace "Kube" Compressors	$ 175,000.00				$ 175,000.00							
Replace Single Payne Windows at PCC (with energy efficient)	$ 160,000.00				$ 160,000.00							
Replace Propane Zamboni - Lithium Battery	$ 190,000.00				$ 190,000.00							
Replace PCC Roof	$ 330,000.00					$ 330,000.00						
Carpet Meeting Room & Reception Room	$ 45,000.00					$ 45,000.00						
Replace Massey Field Gator	$ 9,500.00					$ 9,500.00						
Wall Repair and Paint Cultural Center Side of Building	$ 49,000.00						$ 49,000.00					
Install Glass Vestibule for PCC North Canopy Entrance	$ 65,000.00							$ 65,000.00				
Replace Scoreclocks in Arena	$ 50,000.00							$ 50,000.00				
Replace Sound System in Arena	$ 45,000.00							$ 45,000.00				
Replace Dasherboard System	$ 275,000.00								$ 275,000.00			
Replace Airless Field Painter	$ 9,000.00								$ 9,000.00			
Update Locker Rooms 5 & 6	$ 150,000.00									$ 150,000.00		
Replace Lead Acid Zamboni - Lithium Battery	$ 220,000.00										$ 220,000.00	
TOTAL RECREATION		$ 1,828,000.00	$ 130,000.00	$ 219,000.00	$ 525,000.00	$ 384,500.00	$ 49,000.00	$ 160,000.00	$ 284,000.00	$ 150,000.00	$ 220,000.00	$ 3,949,500.00
WASTE & RECYCLING (FUND 226)												
Replace Erosion Control Wall for Creek Cuvert - Harvey @ Enclosed Drain	$ 150,000.00		$ 150,000.00									
Replace Erosion Control Wall for Creek Cuvert - Evergreen St	$ 60,000.00				$ 60,000.00							
Replace Erosion Control Wall for Creek Cuvert - Harding St	$ 60,000.00			$ 60,000.00								
Replace Erosion Control Wall for Creek Cuvert - Burroughs/Coolidge St	$ 75,000.00		$ 75,000.00									
Replace Erosion Control Wall for Creek Cuvert - Hartsough St	$ 60,000.00							$ 60,000.00				
Replace Erosion Control Wall for Creek Cuvert - Ford St	$ 60,000.00			$ 60,000.00								
Replace Erosion Control Wall for Creek Cuvert - S Harvey @ Byron	$ 60,000.00						$ 60,000.00					
Replace Erosion Control Wall for Creek Cuvert - S Main @ Byron	$ 60,000.00					$ 60,000.00						
Replace/Renovate McKinley St Drain - Linden to Byron Creek	$ 600,000.00				$ 600,000.00							
Replace/Renovate Fralick Creek Drain - Main St to Union St	$ 140,000.00			$ 140,000.00								
Replace/Renovate Fralick Creek Drain - Union St to Ann Arbor Tr	$ 220,000.00		$ 220,000.00									
Replace/Renovate Fralick Creek Drain - Ann Arbor Tr to Fairground Park	$ 330,000.00				$ 330,000.00							
Replace/Renovate Fralick Creek Drain - Fairground Park to Lions Club Park	$ 290,000.00		$ 290,000.00									
Replace/Renovate Alley Drain - Goldsmith to Junction	$ 100,000.00			$ 100,000.00								
Repair Salem Landfill Fence	$ 15,000.00			$ 15,000.00								
Transfer Station - Repair Ramp/Railing/etc.	$ 20,000.00	$ 20,000.00										
Transfer Station - Repair Cardboard Compactor (ALT: Replace Compactor w/l	$ 25,000.00		$ 25,000.00									
Replacement Trash Carts	$ 100,000.00	$ 20,000.00		$ 20,000.00		$ 20,000.00		$ 20,000.00		$ 20,000.00		
Replacement Recycling Carts	$ 100,000.00	$ 20,000.00		$ 20,000.00		$ 20,000.00		$ 20,000.00		$ 20,000.00		
Expand Spoils Storage Area	$ 15,000.00		$ 15,000.00									
Add Compost/Yard Waste Storage + Composting Facility (Purchase Property:	$ 900,000.00	$ 900,000.00										

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TOTAL WASTE & RECYCLING		$ 960,000.00	$ 775,000.00	$ 415,000.00	$ 1,190,000.00	$ 100,000.00	$ 60,000.00	$ 100,000.00	$ -	$ 40,000.00	$ -	$ 3,640,000.00
DOWNTOWN DEVELOPMENT AUTHORITY (FUND 248)												
New Central Parking Deck, 1	$ 30,000,000.00										$ 30,000,000.00	
DDA Street Trees, 30	$ 12,000.00	$ 1,200.00	$ 1,200.00	$ 1,200.00	$ 1,200.00	$ 1,200.00	$ 1,200.00	$ 1,200.00	$ 1,200.00	$ 1,200.00	$ 1,200.00	
Tree Grates, 78	$ 46,800.00					$ 46,800.00						
Benches, 40	$ 80,000.00	$ 8,000.00	$ 8,000.00	$ 8,000.00	$ 8,000.00	$ 8,000.00	$ 8,000.00	$ 8,000.00	$ 8,000.00	$ 8,000.00	$ 8,000.00	
Garbage Cans, 15	$ 18,000.00	$ 3,600.00		$ 3,600.00		$ 3,600.00		$ 3,600.00		$ 3,600.00		
Bike Racks, 5	$ 10,000.00		$ 2,000.00		$ 2,000.00		$ 2,000.00		$ 2,000.00		$ 2,000.00	
EV Charging Stations, 20	$ 100,000.00		$ 20,000.00		$ 20,000.00		$ 20,000.00		$ 20,000.00		$ 20,000.00	
New Band Shell, 1	$ 200,000.00					$ 200,000.00						
DDA Light Pole Upgrades, 10	$ 60,000.00	$ 6,000.00	$ 6,000.00	$ 6,000.00	$ 6,000.00	$ 6,000.00	$ 6,000.00	$ 6,000.00	$ 6,000.00	$ 6,000.00	$ 6,000.00	
Downtown Décor Updates	$ 200,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00							
New Brick Updates (Entire Streetscape), 1	$ 490,000.00	$ 10,000.00	$ 10,000.00	$ 10,000.00	$ 10,000.00	$ 10,000.00			$ 440,000.00			
Planter Box Upgrades, 10	$ 100,000.00								$ 100,000.00			
Pedestrian Traffic Signals (Wing/Main, Church/Main), 2	$ 500,000.00		$ 250,000.00		$ 250,000.00							
TOTAL DOWNTOWN DEVELOPMENT AUTHORITY		$ 78,800.00	$ 347,200.00	$ 78,800.00	$ 347,200.00	$ 275,600.00	$ 37,200.00	$ 18,800.00	$ 577,200.00	$ 18,800.00	$ 30,037,200.00	$ 31,816,800.00

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COMMUNITY DEVELOPMENT (FUND 249)												
New Office Furniture	$ 20,000.00					$ 20,000.00						
New Carpeting	$ 7,000.00				$ 7,000.00							
New Filing Cabinets	$ 15,000.00			$ 15,000.00								
Vehicle	$ 30,000.00								$ 30,000.00			
Large Format Scanner	$ 3,500.00	$ 3,500.00										
TOTAL COMMUNITY DEVELOPMENT		$ 3,500.00	$ -	$ 15,000.00	$ 7,000.00	$ 20,000.00	$ -	$ -	$ 30,000.00	$ -	$ -	$ 75,500.00
WATER & SEWER ADMINISTRATION (FUND 592-290)												
Utility Patch Repair	$ 500,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00	
Replace Construction/Safety Barricades	$ 150,000.00	$ 15,000.00	$ 15,000.00	$ 15,000.00	$ 15,000.00	$ 15,000.00	$ 15,000.00	$ 15,000.00	$ 15,000.00	$ 15,000.00	$ 15,000.00	
Replace Traffic Control Barricades	$ 75,000.00	$ 7,500.00	$ 7,500.00	$ 7,500.00	$ 7,500.00	$ 7,500.00	$ 7,500.00	$ 7,500.00	$ 7,500.00	$ 7,500.00	$ 7,500.00	
Add Remote Monitoring System (Water Quality)	$ 75,000.00			$ 25,000.00			$ 25,000.00			$ 25,000.00		
Add Sampling + Flushing System (Water Quality)	$ 150,000.00				$ 50,000.00			$ 50,000.00			$ 50,000.00	
Add Water System Leak Detection	$ 15,000.00	$ 15,000.00										
Replace Sewer Lift Station Pumps & Alarm	$ 50,000.00			$ 50,000.00								
TOTAL WATER & SEWER ADMINISTRATION		$ 97,500.00	$ 72,500.00	$ 147,500.00	$ 122,500.00	$ 72,500.00	$ 97,500.00	$ 122,500.00	$ 72,500.00	$ 97,500.00	$ 122,500.00	$ 1,015,000.00
SANITARY SEWER MAINS (FUND 592-536)												
Replace/Repair sewer - Davis & Spring	$ 400,000.00			$ 400,000.00								
Replace/Repair sewer - East Central behind Penn	$ 120,000.00				$ 120,000.00							
Replace/Repair sewer - Holbrook (Liberty to Plymouth)	$ 320,000.00	$ 320,000.00										
Replace/Repair sewer - Goldsmith (Goldsmith to Alley to Junction)	$ 140,000.00					$ 140,000.00						
TOTAL SANITARY SEWER MAINS		$ 320,000.00	$ -	$ 400,000.00	$ 120,000.00	$ 140,000.00	$ -	$ -	$ -	$ -	$ -	$ 980,000.00
WATER MAINS (FUND 592-537)												
Replace Water main - Ann Arbor Rd, btwn Main & Mill	$ 500,000.00	$ 500,000.00										
Replace Water main - McKinley, btwn Rosa & Byron	$ 200,000.00		$ 200,000.00									
Replace Water main - Ann Arbor Tr, btwn Sheldon & McKinley	$ 300,000.00			$ 300,000.00								
Replace Water main - Carol & Evergreen	$ -											
Replace Water main - Fleet & Harvey Downtown	$ 250,000.00				$ 250,000.00							
Replace Water main - Hamilton, btwn AATr & Maple	$ 150,000.00					$ 150,000.00						
Replace Water main - Arthur & Irvin N of Junction	$ -											
Replace Water main - Fairground & Hartsough	$ -											
Replace Water main - Gloucester & Old Salem & Provincetown	$ -											
Replace Water main - Plymouth Rd & Hines Dr	$ -											
Replace Water main - N Main, btwn Union & Mill	$ -											
Replace Water main - Industrial & Haggerty	$ -											
Replace Water main - Burroughs loop @ creek	$ -											
Replace Water main - Sheldon, btwn Goldsmith & Farmer Rear yard	$ -											
Replace Water main - S Main Rear yard S of Burroughs	$ -											
Replace Water main - Amelia, Farmer & Blanche Redundant WM	$ -											
Replace Water main - S Main Rear yard N of Burroughs	$ -											
Replace Water main - Ann Arbor Tr Downtown Redundant WM	$ -											
Replace Water main - Liberty, btwn Amelia & Davis Redundant WM	$ -											
Replace Isolation Valves (Valve, structure, pipe & connections)	$ 600,000.00	$ 60,000.00	$ 60,000.00	$ 60,000.00	$ 60,000.00	$ 60,000.00	$ 60,000.00	$ 60,000.00	$ 60,000.00	$ 60,000.00	$ 60,000.00	
TOTAL WATER MAINS		$ 860,000.00	$ 260,000.00	$ 360,000.00	$ 310,000.00	$ 210,000.00	$ 60,000.00	$ 60,000.00	$ 60,000.00	$ 60,000.00	$ 60,000.00	$ 2,000,000.00
WATER METERS (FUND 592-538)												
Replace Residential Water Meters	$ -											
Replace Commercial Water Meters	$ -											
TOTAL WATER METERS		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
WATER SERVICE LINES (FUND 592-539)												
Lead & Galvanized Service Line Replacement Program (Known locations +/-3	$ 250,000.00	$ 250,000.00										
TOTAL WATER SERVICE LINES		$ 250,000.00	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 250,000.00
WATER HYDRANTS (FUND 592-540)												
Replace Fire Hydrants (Non-repairable TCIW)	$ 200,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	
TOTAL WATER HYDRANTS		$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 20,000.00	$ 200,000.00

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EQUIPMENT (FUND 661)												
Light Tower, Ingersoll Rand MY'02 (DMS 002)	$ 30,000.00				$ 30,000.00							
Air Compressor, Ingersoll Rand MY'05 (DMS 006)	$ 50,000.00			$ 50,000.00								
Reg. Cab Flat Bed+liftgate, GMC 2500 MY'08 (DMS 009)	$ 60,000.00		$ 60,000.00									
Reg. Cab Pick up+liftgate, GMC 2500 MY'05 (Replace w/Med Duty) (DMS 010	$ 85,000.00	$ 85,000.00										
Crack Sealer (DMS 015)	$ -											
Bucket Truck, ETI/Ford 450 MY'14 (DMS 020)	$ 140,000.00					$ 140,000.00						
Street Sweeper, Johnston V21 MY'22 (DMS 027)	$ 360,000.00					$ 360,000.00						
2-3yd. Dump Truck+plow, GMC 3500 MY'08 (DMS 079)	$ -											
Single Axle Swaploader, Freightliner 5D108 MY'20 (DMS 20-99)	$ 280,000.00								$ 280,000.00			
ATTACH - Swapload 1500gal Brine, Monroe MY'20 (DMS 20-99-B)	$ 60,000.00								$ 60,000.00			
ATTACH - Swaploader Leaf Vac Body (DMS 147)	$ 100,000.00		$ 100,000.00									
ATTACH - Swaploader Utility Job Box Water Dept. (DMS 20-99-T)	$ 100,000.00								$ 100,000.00			
Ext. Cab Pick up+cap, GMC 2500 MY'09 (DMS 102)	$ -											
Reg. Cab Pick up+cap, GMC 2500 MY'05 (DMS 103)	$ -											
Backhoe, CAT MY'98 (DMS 109)	$ -											
Ext. Cab Pick up+liftgate+plow, GMC 2500 MY'12 (DMS 111)	$ 65,000.00			$ 65,000.00								
Med. Duty Flat Bed, Ford 450 MY'18 (DMS 118)	$ 95,000.00							$ 95,000.00				
Chipper Truck, Arbortech/Ford 450 MY'14 (DMS 119)	$ 90,000.00				$ 90,000.00							
Reg. Cab 3yd. Dump Truck+plow, Ford 450 MY'14 (DMS 120)	$ 95,000.00			$ 95,000.00								
Salt Truck 8-10yd, GMC 8500 MY'09 (Replace w/ Swaploader) (DMS 121)	$ 320,000.00		$ 320,000.00									
Salt Truck 8-10yd, GMC 8500 MY'09 (Replace w/ Swaploader) (DMS 122)	$ 320,000.00					$ 320,000.00						
Garbage Truck, Leach/International MY'01 (DMS 125)	$ 290,000.00	$ 290,000.00										
Big Loader, CAT 930H MY'06 (DMS 127)	$ 250,000.00					$ 250,000.00						
Utility Van, GMC Savana 2500 MY'07 (DMS 130)	$ 70,000.00	$ 70,000.00										
Stake Truck, GMC MY'02 (DMS 134)	$ 100,000.00		$ 100,000.00									
Reg. Cab Flat bed+plow+spreader, GMC 2500 MY'12 (DMS 135)	$ 60,000.00						$ 60,000.00					
Reg. Cab Pick up (DMS 136)	$ 60,000.00					$ 60,000.00						
Sewer Cleaner, Vactor2100i/Freightliner 113SD MY'22 (DMS 137)	$ 1,000,000.00				$ 500,000.00					$ 500,000.00		
Gator, John Deere MY'01 (DMS 139)	$ 15,000.00		$ 15,000.00									
Hi-Lo, Hyundai MY'02 (DMS 142)	$ 30,000.00						$ 30,000.00					
Brush Chipper, Bandit 1390 XP MY'15 (DMS 148)	$ 80,000.00					$ 80,000.00						
Brush Chipper, Bandit MY'00 (DMS 149)	$ 80,000.00	$ 80,000.00										
Valve Exercising Machine, Hurco SD800 MY'21 (DMS 150)	$ -											
Tahoe, Chevy MY'22 (DMS 301)	$ 40,000.00										$ 40,000.00	
ATTACH - Leaf Loader, Tink Claw MY'19 (DMS 401)	$ -											
Utility Trailer MY'88 (DMS TRL 2)	$ 12,000.00		$ 12,000.00									
Utility Trailer MY'88 (DMS TRL 4)	$ 12,000.00				$ 12,000.00							
Utility Trailer Arrowboard (DMS TRL8)	$ 40,000.00			$ 40,000.00								
Bandshell, Century Ind 36' ShowMaster MY'98 (DMS TRL 6)	$ 200,000.00	$ 200,000.00										
Landscape Trailer MY'88 (DMS TRL 7)	$ 25,000.00					$ 25,000.00						
Utility Trailer MY'88 (DMS TRL 11)	$ 40,000.00				$ 40,000.00							
Tilt Top Trailer, Trail King MY'18 (DMS TRL 12)	$ -											
Bleachers MY'17(DMS TRL 14)	$ -											
Cold Patch/Hot Box (DMS TRL 15) (Replace - Crack Sealer (DMS 015))	$ 30,000.00	$ 30,000.00										
GPS Tracking	$ 15,000.00					$ 15,000.00						
PA System Replacement	$ 10,000.00			$ 10,000.00								
Snow and Ice Control Brine Making System	$ 80,000.00		$ 10,000.00		$ 10,000.00		$ 10,000.00		$ 10,000.00		$ 10,000.00	
Walkbehind Concrete Saw	$ 25,000.00		$ 25,000.00									
Street Stripe Paint Sprayer	$ 10,000.00	$ 10,000.00										
*Sm. Tractor, Kubota MY'96 (DMS 007)	$ 40,000.00	$ 40,000.00										
Reg. Cab Flat bed+water tank+pump, GMC 2500 (DMS 007)	$ 60,000.00	$ 60,000.00										
*Skid Steer Loader, Bobcat MY'86 (DMS 022)	$ 80,000.00	$ 80,000.00										
*Skid Steer Loader, Bobcat MY'98 (DMS 023)	$ 80,000.00	$ 80,000.00										
Municipal Sidewalk Tractor, Holder (DMS 022+DMS 023)	$ 120,000.00	$ 120,000.00										
*Small Loader, Case MY'03 (DMS 108)	$ 190,000.00	$ 190,000.00										
Municipal Sidewalk Tractor, Holder (DMS 108)	$ 120,000.00	$ 120,000.00										
*Sidewalk Mini Sweeper, Lincoln-American MY'95 (DMS 005)	$ 25,000.00	$ 25,000.00										
ATTACH - Muni SW Tractor Vacuum/Sweeper, Holder (DMS 005)	$ 30,000.00	$ 30,000.00										
*Sidewalk Mini sweeper, Green Machine MY'07 (DMS 008)	$ 25,000.00				$ 25,000.00							
ATTACH - Muni SW Tractor Broom, Holder (DMS 008)	$ 10,000.00				$ 10,000.00							
*Lawn Mower, Toro MY'01 (DMS 143)	$ 10,000.00					$ 10,000.00						
ATTACH - Muni SW Tractor Lawn Mower, Holder (DMS 143)	$ 10,000.00					$ 10,000.00						
*Water Tank w/Sprayer Trailer, Lesco MY'96 (DMS TRL 10)	$ 15,000.00			$ 15,000.00								
ATTACH - Muni SW Tr Water Tank w/Sprayer, Holder (DMS TRL 10)	$ 15,000.00			$ 15,000.00								
ATTACH - Leaf Loader, Tink Claw MY'03 (DMS 409)	$ 25,000.00	$ 25,000.00										
ATTACH - Muni SW Tractor Leaf Loader, Holder (DMS 409)	$ 25,000.00	$ 25,000.00										
ATTACH - Muni SW Tractor Plow, Holder	$ 10,000.00	$ 10,000.00										
ATTACH - Muni SW Tractor V-Plow, Holder	$ 15,000.00	$ 15,000.00										
ATTACH - Muni SW Tractor Snowblower, Holder	$ 20,000.00		$ 20,000.00									
ATTACH - Muni SW Tractor Snowblower, Holder	$ 20,000.00		$ 20,000.00									
ATTACH - Muni SW Tractor Ground Conditioner/Rake, Holder	$ 20,000.00			$ 20,000.00								
TOTAL WATER HYDRANTS		$ 1,585,000.00	$ 682,000.00	$ 310,000.00	$ 717,000.00	$ 1,270,000.00	$ 100,000.00	$ 95,000.00	$ 440,000.00	$ 600,000.00	$ 50,000.00	$ 6,749,000.00
TOTAL CAPITAL IMPROVEMENTS		$ 12,420,450.00	$ 4,698,250.00	$ 4,509,750.00	$ 4,633,950.00	$ 4,409,000.00	$ 1,780,200.00	$ 1,833,900.00	$ 3,444,550.00	$ 1,420,950.00	$ 30,799,400.00	$ 69,950,400.00